

The background of the cover is a photograph of a rocky coastline. In the foreground, dark, wet rocks are partially covered with dense, yellowish-green seaweed. The seaweed has long, thin blades and some small, round, brownish structures. The water is shallow and clear, showing the rocks and seaweed beneath the surface. The sky is a clear, pale blue.

eceLaw

east coast environmental law

Annual Report 2018

January 1 - December 31, 2018

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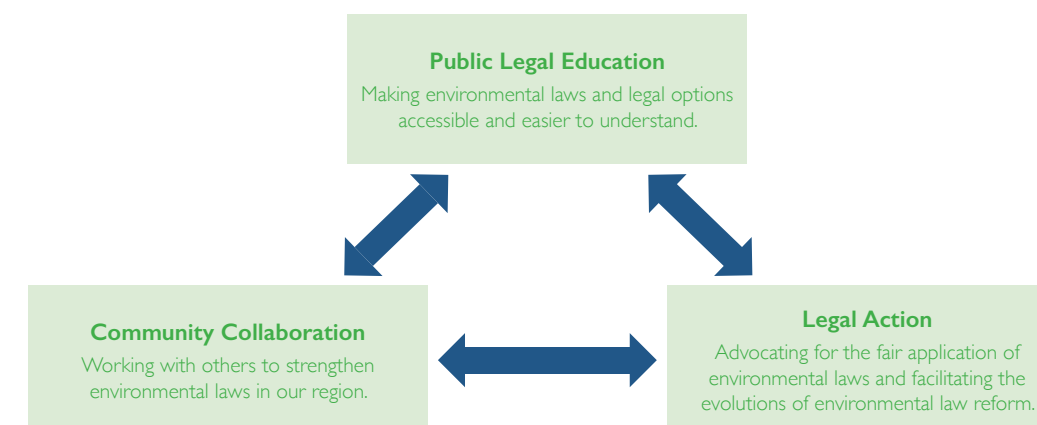
About East Coast Environmental Law

OUR VISION

East Coast Environmental Law envisions a future where innovative and effective environmental laws and the fair application of those laws provide Atlantic Canadians with a clean, healthy environment, which will make a positive contribution to the quality of life of its present and future inhabitants and visitors.

OUR MISSION

To achieve our vision, we take a dynamic approach through public legal education, collaboration, and legal action. By engaging with diverse individuals, groups, and communities in our region, we work to ensure that environmental laws and policies throughout Atlantic Canada are founded on responsible, transparent, proactive, and inclusive decision-making.



OUR STORY

After many years of work and a previous attempt to establish a similar organization, East Coast Environmental Law was incorporated as a Nova Scotia Society in April 2007 with the name East Coast Environmental Law Association (2007).

In the words of the first Board Chair, Meinhard Doelle:

“The East Coast Environmental Law Association (ECELAW) is the product of years of hard work by students and faculty at Dalhousie, environmental law practitioners and the environmental community in Nova Scotia. It fills a long time gap, as Atlantic Canada was the only region of the country not being served by a not for profit environmental law organization” (taken from the 2008 Annual Report).

East Coast Environmental Law became a registered charity in 2011, and since its establishment more than ten years ago it has gained credibility as an informed, responsible, and capable organization—one in which steadfast advocates for environmental and climate justice work to support communities throughout Atlantic Canada and enhance the capacities of environmental organizations throughout the region.

WHAT WE DO

East Coast Environmental Law plays a crucial role in the development, implementation, and enforcement of environmental laws in Atlantic Canada. Our work is anchored by the three pillars of our mission statement, which is to encourage the development and fair application of innovative and effective environmental laws in Atlantic Canada through education, collaboration, and action.

Through our Environmental Law Inquiry Service, workshops, legal clinics, and wide-ranging legal research, our work touches on a broad spectrum of environmental topics. Some of these include:

- marine and coastal areas,
- fisheries and aquaculture,
- forestry,
- endangered species and species at risk,
- protected places,
- resource extraction,
- environmental impact assessment, and
- climate change.

We are working to build relationships with Indigenous environmental organizations and community groups throughout Atlantic Canada, and we support the revitalization of Indigenous legal approaches to environmental governance and stewardship.

HOW WE DO IT

Through our free Environmental Law Inquiry Service and online Legal Information Library, we offer legal information, educational resources, lawyer referrals, and other supports within our capacity to community groups, non-profit organizations, and members of the public who are navigating environmental law issues.

We collaborate with organizations and community groups throughout Atlantic Canada to carry out research projects, host environmental law workshops and legal clinics, and organize collectively to take action for environmental and climate justice.

We partner with postsecondary institutions and students, offering opportunities for internships, pro bono research, and professional mentorship to committed law students and exceptional undergraduates in Atlantic Canada and beyond.

We encourage and support participation by local law firms and independent lawyers in the field of environmental law. Our public legal education initiatives and Environmental Law Inquiry Service present opportunities for private bar lawyers to partner with us on a variety of projects according to their personal interests and capacities.

We maintain working relationships with numerous government departments and policymakers and strive to participate actively in environmental law development and reform.

PLANNING FOR THE FUTURE

East Coast Environmental Law conducts a Strategic Planning Session every three years. In September 2018, Board members and staff came together to imagine our trajectory for the 2019-2021 period. Since our previous Strategic Planning Session in 2015, our capacity has grown and we have gained more confidence in the support, services, and resources that we have to offer our clients.

The current path is very positive and our key priority areas remain the same:

- enhance stable funding,
- facilitate Board cohesion and engagement,
- increase staff capacity,
- strengthen relationships with key partners in Atlantic Canada,
- enhance presence in New Brunswick, Prince Edward Island, and Newfoundland and Labrador,
- assess physical office space needs, and
- create a thoughtful media presence.



Photo: Larissa Reimer

Chair's Message



It is with a sense of pride that I reflect over the last year at East Coast Environmental Law.

We've increased our capacity with the addition of a staff lawyer and were able to share an articulated clerk with McKiggan Hebert again this year. Our students are as enthusiastic and engaged in their work as ever, and our Board has stepped up in many ways. Our financial supporters and collaborators have enabled us to do a lot of great environmental law work—we continue to punch well above our weight.

Underlying it all is a personal commitment on the part of our staff and volunteers to the goals of our organization. While there are many examples of this, I'd like to single out two outgoing Board members: Deborah Carver and Craig Beare.

Prior to becoming a Board member, Deborah was the Executive Director of East Coast Environmental Law (2009-2011). The skills and experience she brought to the role of Executive Director were key to building a strong foundation for the organization. Her commitment has always been unquestionable. Recently, Deborah has joined the Ecojustice Board of Directors and serves as an important liaison between the two organizations. She has agreed to continue in that role.

Craig is a Chartered Professional Accountant who cares deeply about the environment. I would often pass him on the bike lane of the MacDonald Bridge. He joined us four years ago, and partway through his tenure he relocated to Ottawa. After a failed attempt in early 2018 to find a replacement, Craig offered to continue in the role of Treasurer, Executive Committee member, and Board member from afar. He has been steadfast in his support of East Coast Environmental Law. He rarely misses a meeting by phone, produces timely and clear financial reports, and is quick to review and respond to queries, financial and otherwise, directed to the Executive or Board.

One of the greatest assets of East Coast Environmental Law are the many committed volunteers like Deborah and Craig, all of whom give so much in so many different ways. I am looking forward to another productive and inspiring year.

Brian J. Hebert
McKiggan Hebert Lawyers

Executive Director & Senior Lawyer's Message



Inspiring. That is the word that comes to mind when I think about our achievements in 2018. I am inspired by the team I have the pleasure of working with every day. I am inspired by the resiliency of the communities we work for and the strength and creativity of the organizations beside whom we work.

We are not the largest environmental law charity, but collaboration enables us to maximize our impact. From the volunteer pro bono students who contribute to our research to the teams we engage with at the Ecology Action Centre, the Offshore Alliance, the Sierra Club of Canada, and the Coalition for the Protection of PEI Water, to name a few, it is our collective efforts that make the difference.

One area that has benefitted from this collaboration is law reform. In 2018, East Coast Environmental Law worked with our many partners to inform federal and provincial law reform processes by:

- presenting to the House of Commons Committee on Bill C-69 (Impact Assessment Act) with a specific focus on Atlantic Canada;
- providing legal analysis and educational materials to the public on the role of the Petroleum Boards in the assessment of offshore energy projects;
- participating in the review of the Oceans Act with a focus on Marine Protected Areas and what activities can and cannot take place in those areas;
- completing detailed legal research and analysis on what a Coastal Protection Act for Nova Scotia could look like and delivering that information to coastal communities;
- providing a plain language interpretation of the new PEI Water Act and meeting with Islanders to help them prepare for consultation on the regulations; and
- reviewing and communicating on the legal role of the government in Nova Scotia to identify and protect at-risk species and implement goals and targets to conserve biodiversity.

It is through research, analysis, and evidence that we make the case for better environmental laws that will create tools to support a healthy environment and healthy communities into the future.

I invite you to read more about our achievements in law reform, legal education, and legal action over the past year.

Lisa Mitchell
Executive Director & Senior Lawyer

Staff Lawyer's Message



One of the core pieces of East Coast Environmental Law's mandate is to encourage the development of fair and innovative environmental laws. So, what is the measure of a fair and innovative environmental law, and how do we encourage that?

An important file that I have been involved with is advocacy and research involving a proposed Coastal Protection Act in Nova Scotia. This project has entailed a jurisdictional scan and analysis of coastal protection laws in other places, co-hosting five community engagement sessions throughout the province, and regular engagement and advocacy with key collaborators and communities.

A large piece of our work to encourage fair and innovative laws tends to be advocacy directed at government. This direct advocacy involves ensuring that government is aware of the important environmental legal issues requiring attention and that it has the most relevant information at its disposal to encourage informed decisions in creating new laws.

However, the other piece that I believe tends to be forgotten or overshadowed, but which remains equally important, is the facilitation of a fair process in which the public and affected communities can be heard. Thus, I would suggest that at least in part, a measure of a fair and innovative environmental law is fair process in the creation of that law.

This is a process that East Coast Environmental Law is well placed to encourage and develop. Having been to many coastal communities, both to offer information and to listen to stories, having attended public stakeholder meetings, and having worked with various like-minded organizations and students and communities—it is clear to me that while we may not have control over the final draft of a law, we do have control over the process. We can build relationships. We can provide public legal information. And we can listen to communities. It is a vital role that East Coast Environmental Law occupies, and one that I believe makes us effective and successful.

Mike Kofahl
Staff Lawyer

Articled Clerk's Message



Unlike so many other law students, my decision to go to law school wasn't part of a lifelong plan. In fact, it was a whimsical last-minute choice. I didn't enter law school knowing what sort of lawyer I wanted to become. The only thing that was clear was that I wanted to do positive, impactful work in an area that mattered to all people.

Early on, I noticed that there are environmental aspects in many areas of law, and as my studies progressed, it became apparent to me that environmental issues are emerging all over the globe. I found myself wanting to participate in this form of law, but, at the time, my lack of experience in the field of environmental law prevented me from pursuing my growing interest.

When the opportunity to work with East Coast Environmental Law arose, I saw it as a chance to get the experience I had been seeking. Since then, I have been surrounded by the most brilliant team of people, who are not only well-versed in the intricacies of environmental law, but are also incredibly passionate about their work.

My time at East Coast Environmental Law has shown me how incredibly broad in scope, complex, and ever-changing environmental law is. In my first month alone, I was exposed to administrative law, civil law, endangered species legislation, and criminal law. This articling opportunity is so great because it always keeps me on my toes; no two days are ever the same.

The things I enjoy most about working with East Coast Environmental Law are the connections I have made along the way. I regularly connect directly with the clients and partners with whom I am working. Not only has this engagement been invaluable for my learning experience, it has also been the primary motivator behind my work because I feel inextricably linked to the work that I am doing and can see the direct effects of my work on those whom I am working alongside.

In the short time that I have spent with East Coast Environmental Law, I have been able to witness the impact of our efforts in the communities we serve. The role East Coast Environmental Law plays in Atlantic Canada is essential in providing access to justice. Many people turn to us with questions and issues with which they need help, and it feels good to say to them: "yes, that is within our mandate."

East Coast Environmental Law has a team of wonderful, hard-working lawyers, students, and other staff who are committed to serving Atlantic Canadians. As the organization grows, our ability to support local communities multiplies.

Payton Tench
Articled Clerk



Our Team

Board of Directors

Catherine Abreu is the Executive Director of the Climate Action Network, Ottawa.

Craig Beare, CPA, MMPA, BSc(Env.) (Treasurer) is a Senior Auditor with Innovation Science and Economic Development Canada, Ottawa.

Deborah Carver, LLB, LLM is the owner and Director of Studio 21 Fine Art, Halifax.

Brian Hebert, LLB (Chair) is a partner at McKiggan Hebert Lawyers, Halifax.

Rosalie Francis, MA, JD is a lawyer and owner of RFrancis Law, Sipekne'katik.

Heather Hill, BA (Hons), LLB is a full-time faculty member in the Kingstec School of Business at the Nova Scotia Community College, Kentville.

Lil MacPherson is the President and Founder of Wooden Monkey Restaurants, Halifax.

Bakes Mitchell, LLB is Business Development and Partnerships Manager for Lions Roar, Halifax.

Chelsea Packman is a JD student at the Schulich School of Law, Dalhousie

Julia Pelton, MBA, BSc is the Project Manager at Modest Tree, Halifax.

Mathieu Poirier, BAsC (Engineering), JD, MBA (Secretary) is a consultant at Dunsky Energy Consulting, Montreal.

Phillip Saunders, QC (Vice Chair) is a Professor of Law at the Schulich School of Law, Director of the Marine and Environmental Law Institute, and an Associate Professor at the School for Resource and Environmental Studies at Dalhousie University, Halifax.

Sara Seck, BMus, MMus, LLB, PhD is an Associate Professor at the Schulich School of Law and is affiliated with the Marine and Environmental Law Institute, Halifax.

Ashley Wilson is a JD student at the Schulich School of Law, Dalhousie University, Halifax.

Staff

Lisa Mitchell, BA, LLB, MES, Executive Director and Senior Lawyer

Mike Kofahl, BA, MA, JD, Staff Lawyer

Payton Tench, BA, JD, Articled Clerk

Tina Northrup, BA (Hons), MA, PhD, Office Manager

Taylor Alexandra Milne, Communications Coordinator

Summer Students

Ryan Cutcliffe, Canada Summer Jobs and TD Friends of the Environment
Sarah Murphy, Schulich Academic Excellence Fund for Internships

Contractual Support

Catherine Bolivar, Graphic Designer
Olga Koubrak, Phd (Law) Student
Dean McNeill, Website Design
Linda Pannozzo, Author
Jamie Simpson, Lawyer, Juniper Law & Consulting
Jesse Williams, Website Management

Volunteers

PRO BONO DALHOUSIE

The Pro Bono Dalhousie program offers volunteer opportunities to students at the Schulich School of Law, who develop their lawyering skills by working with supervising lawyers on projects that connect with and serve the local community.

- Michael Boyd
- Ryan Cutcliffe
- Rafe Dursley-Radford
- Meghan Faught
- Katherine Filewych
- Jake Harris
- Rebecca Kirkwood
- Natasha Kruitwagen
- Marc Lewis
- Kate Meagher
- Vanja Mitrovic
- Sarah Murphy
- Tina Northrup
- Grace O'Brien
- Ksenia Orehova
- Chelsea Packman
- Adrienne Schmaltz
- Katie Short
- Anna Uhrich
- Savannah Van Dongen
- Riley Weyman
- Justin Wicks
- Meg Williams
- Graecen Wyton

OSGOODE HALL LAW SCHOOL ENVIRONMENTAL JUSTICE AND SUSTAINABILITY CLINIC

The Environmental Justice and Sustainability Clinic at Osgoode Hall Law School provides a virtual clinic program that pairs a law student with an environmental organization over a full academic year.

- Hina Farooqi (2017-18)
- Peter Rak (2018-19)

Thank you to our talented community of students who dedicated their time and energy to East Coast Environmental Law in 2018.



Our Impact in 2018

Education

COASTAL PROTECTION: In August 2018, we published *Who Owns the Coast?*, an update to our 2010 Summary Series Volume IV. The update followed a 3-month multi-jurisdictional research project on coastal protection law and policy. *Who Owns the Coast?* provides valuable information on how government manages and protects coastal ecosystems and infrastructure.

Throughout the fall of 2018 and with our partners at the Ecology Action Centre, we took the publication on the road in a series of workshops entitled *Protecting Canada's Ocean Playground with A Coastal Act*. The public workshops explored how a Coastal Protection Act could facilitate resilience in coastal communities as they cope with uncertainty, climate change, and coastal flooding. Workshops were held in Chester, Shelburne, Wolfville, Baddeck, and Antigonish.

WATER PROTECTION: In October 2018, we published *The PEI Water Act* (Summary Series Volume VI). *The PEI Water Act* publication provides the reader with an overview of the new *Water Act* passed by the PEI Legislature in December 2017. We travelled to Prince Edward Island on October 2nd to deliver a workshop on the new Act and help to prepare participants for public consultations on proposed regulations under the Act.

ENVIRONMENTAL LAW INQUIRY SERVICE: As part of our mission to enhance public knowledge about environmental law and provide legal support to Atlantic Canadians, we maintain an Environmental Law Inquiry Service. Through this free service, we provide general information about environmental law upon request and may provide more extensive support or a lawyer referral for more involved requests. In 2018, we addressed inquiries from Nova Scotia, New Brunswick, and Newfoundland and Labrador. There were a broad range of questions and topics, including: environmental impact assessment, effluent, mining, species at risk, wetland impacts, highway construction, asbestos waste, sewage, municipal planning, beach protection, coastal access, aquaculture, seaweed harvesting, and noise.

ONLINE INFORMATION LIBRARY: As part of our mission to enhance public knowledge about environmental law, we maintain an online Information Library that identifies environmental legislation and provides short summaries of environmental law cases from throughout Atlantic Canada. Library users can search for cases involving issues such as air quality, contaminated sites, toxic substances, waste management, and marine and coastal areas to learn more about the reasoning that Atlantic Canadian courts apply to disputes in these and other environmental law subject areas.

STUDENT MENTORSHIP: In 2018, we were pleased to supervise 25 law students through the Pro Bono Dalhousie program. Pro Bono students have helped to maintain our online Information Library and have assisted in conducting legal research for our projects and in support of our Environmental Law Inquiry Service. In addition, we benefited from another successful virtual student placement through the Environmental Justice and Sustainability Clinic at Osgoode Hall Law School, York University.

Collaboration

RESEARCH-A-THON: In collaboration with the Marine and Environmental Law Institute, the Ecology Action Centre (EAC), and the Environmental Law Students' Society at the Schulich School of Law, we held our first research-a-thon in January 2018. A small but motivated group of students, faculty, and East Coast Environmental Law staff came together at the EAC for a focused research event on the regulation of clear-cutting.

CLIMATE CHANGE: Early in the year, we joined a community of Nova Scotia organizations, groups, and individuals who have come together to form the Imagining 2030 network: an initiative in which diverse partners are working collaboratively to share ideas and information and to organize collectively to foster climate justice in Nova Scotia and beyond.

BIODIVERSITY: Following a commitment from the provincial government to create a Biodiversity Act for Nova Scotia, we began an important collaboration with the Ecology Action Centre to improve our collective understanding of the key elements of a good biodiversity law. This included a legislative review and comparative analysis completed in June 2018.

PROTECTING THE OFFSHORE: Throughout 2018, we continued to work with members of the Offshore Alliance to build awareness around the scientific, policy, and regulatory aspects of offshore drilling. The government of Newfoundland and Labrador announced their intent to double overall oil production to more than 650,000 barrels a day by 2030, including a target of 100 new exploration wells, and that announcement came just months before the largest-ever oil spill off the coast of Newfoundland in November 2018. We also submitted comments to the Canadian Environmental Assessment Agency on its Terms of Reference for a regional environmental assessment of offshore oil and gas exploration for Newfoundland's offshore region. We remain engaged on this project as it progresses.

MARINE PROTECTED AREAS: In the fall of 2018, we entered into a collaboration with the Ecology Action Centre to help provide vital legal information and context that will inform the creation of a guide to community-led marine protection. The project, which continues into 2019, is meant to inform the public about the legal tools and mechanisms available provincially and federally to identify, initiate, create and manage their own protected area—a sort of “legal guide to bay-sized stewardship.”

Action

BILCON: In January 2018, we joined our colleagues at the Sierra Club of Canada Foundation as intervenors to challenge the decision by a NAFTA tribunal that held Canada liable for rejecting a bid by a US company (Bilcon) to build a gravel quarry in an ecologically sensitive coastal area in Nova Scotia. Both organizations were represented by Ecojustice Canada. The Federal Court decision was handed down in May 2018, and it unfortunately dismissed Canada's case. However, when NAFTA was renegotiated several months later, the provisions that enabled Bilcon to make their original claim were removed from the Agreement.

IMPROVING FOREST HARVEST PRACTICES: In February 2018, we submitted comments to the Nova Scotia Independent Review of Forest Practices, focusing our submission on three key areas: (1) protection of forested habitat for species at risk; (2) harvesting practices for biomass energy generation; and (3) sustainable harvest practices. The extensive Review Report was released by Professor William Lahey in June 2018 and specifically referenced our submission.

FEDERAL LAW REFORM, IMPACT ASSESSMENT ACT: In February 2018, the federal government tabled Bill C-69 in the House of Commons. Bill C-69 includes the new federal Impact Assessment Act. Working with our partners at the Ecology Action Centre and collaborating with dozens of other organizations, we provided a submission and presented to the House of Commons Environment Committee on April 18, 2018. Our focus has been on ensuring balanced and effective assessment of offshore energy projects, an issue that is unique to Atlantic Canada.

FEDERAL LAW REFORM, FISHERIES ACT: In November 2018, we began a collaboration with the Ecology Action Centre to help provide legal assistance and analysis around proposed regulations under the amended *Fisheries Act* (Bill C-68 was still before the Senate at the end of December). The work will result, among other things, in the submission of joint comments with the EAC to the Department of Fisheries and Oceans on the proposed regulations.

HARRIETSFIELD: At East Coast Environmental Law, we continue our support of the community of Harrietsfield (just outside of Halifax) in their fight for safe drinking water and clean-up of a contaminated site near their homes. We joined Marlene Brown at a community meeting in May 2018 where all levels of government were in attendance to discuss the ongoing water crisis in Harrietsfield. Speakers, including our Executive Director, Lisa Mitchell, addressed a range of topics, such as the history of contaminated water in the community, the status of the public prosecution of persons responsible for the contamination, the community water monitoring pilot project, and municipal drinking water infrastructure. Following the community meeting, the Minister of Environment, Iain Rankin, announced a government commitment to assess the contaminated site.

The Harrietsfield matter continues in Provincial Court as well. Over the past year, we attended court seven times to observe the ongoing development of the prosecutions of the owners and operators of the contaminated site (*R. v. 307625NSL* and *R. v. Roy Brown*). The proceedings were adjourned each time.

LEGAL VICTORY FOR ACCESS TO INFORMATION: Kathaleen Milan and Ron Neufeld spent six years seeking access to information about the operations of an open-net fin fish farm operated by Kelly Cove Salmon Ltd. They filed five *Freedom of Information and Protection of Privacy Act* (FOIPOP) applications to the Department of Fisheries and Aquaculture requesting information about the farm's lease and operations, all of which were virtually denied. Represented by our Board Chair, Brian Hebert, Ron and Kathaleen filed an appeal with the Nova Scotia Supreme Court. In June 2018, the Court granted Ron and Kathaleen's appeal and directed the Minister of Fisheries and Aquaculture to share the withheld information.

Celebrating and Building Capacity

CELEBRATION: In November, with the support of our Board member Lil McPherson and wonderful friend Bill Carr, we hosted a celebration at the Wooden Monkey in honour of our many supporters, student and community volunteers, clients, and community partners. The celebration showcased the collective advocacy efforts for social change and environmental protection.

INCREASING CAPACITY: In February, we hired Taylor Milne as our Communications Coordinator. In June, we welcomed Payton Tench as our Articled Clerk. In September, we hired our Staff Lawyer, Mike Kofahl.





Our Supporters

East Coast Environmental Law receives ongoing in-kind and financial support from public and private foundations, institutions, and individual patrons. It is only through these generous contributions and the commitment of our many collaborators and volunteers that public interest environmental law is alive and well in Atlantic Canada.

Our [sustaining partners](#) include the **Law Foundation of Nova Scotia**, the **Marine and Environmental Law Institute** at the Schulich School of Law, and the **ECHO Foundation**. The ongoing in-kind and financial support of these partners enables East Coast Environmental Law to meet our primary public interest objectives and to leverage funds to support specific project work.

In addition, we received support from the following foundations and institutions in 2018:

Gordon and Betty Moore Foundation
Marguerite Hubbard Charitable Foundation
Nova Scotia Environment
Sage Environmental Program
TD Friends of the Environment

2018 Financial Statement

East Coast Environmental Law Association Unaudited Statement of Financial Position As at December 31, 2018

	Dec. 31, 2018 \$	Dec. 31, 2017 \$
ASSETS		
Current Assets		
Unrestricted Cash	107,341	57,704
Restricted Cash	5,331	14,740
Investments	50,206	65,003
Prepaid Wages	-	6,719
Accounts Receivable	6,226	7,416
	<u>169,104</u>	<u>151,581</u>
TOTAL ASSETS	169,104	151,581
LIABILITIES		
Current Liabilities		
Accounts Payable & Accrued Liabilities	19,539	5,680
Deferrals	22,831	32,239
TOTAL LIABILITIES	42,370	37,919
NET ASSETS		
Unrestricted Net Assets	67,315	54,243
Internally Restricted Net Assets	59,419	59,419
TOTAL NET ASSETS	126,734	113,662
TOTAL LIABILITIES AND NET ASSETS	169,104	151,581

East Coast Environmental Law Association Unaudited Statement of Operations & Changes in Net Assets For the Year Ended December 31, 2018

	2018 \$
REVENUE	
Direct Grants	74,913
Direct Projects	66,718
Direct Contributions	23,533
Other Revenue	1,438
TOTAL REVENUE	166,603
EXPENSES	
Program	
Salaries & Wages	70,487
Consulting	14,469
Indirect Project Costs	2,870
	<u>87,826</u>
Administrative	
Salaries & Wages	39,316
Consulting	-
Office supplies	528
Telephone & Conferencing	310
Conferences & Events	456
Insurance	1,300
Bank fees	502
Accounting	-
Payroll	341
Bad debt	-
Dues & fees	4,631
Website	3,359
	<u>50,743</u>
Fundraising	
Salary & wages	12,278
Consulting	-
Events	1,243
Advertising	1,071
Transaction costs	369
	<u>14,962</u>
TOTAL EXPENSES	153,531



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